

STRATEGY FOR THE INTERNATIONALISATION OF  
THE JOHN PAUL II CATHOLIC UNIVERSITY OF LUBLIN  
FOR THE YEARS **2020-2025**

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## INTRODUCTION

This document constitutes the extension of the Development Strategy of the Catholic University of Lublin for 2020-2025. Internationalisation is presented there as a particular expression of the Catholicity of the University, "corresponding to the universal mission of the Catholic Church transcending national borders and ethnic and cultural barriers, [which] is also expressed in the emphasis on internationalisation in every aspect of its work".

From the very beginning, the Catholic University of Lublin was established to exert its impact internationally, especially on our region of Europe. In the years 1944-1989, it was the only Catholic University in the whole so-called Eastern Bloc. Poland's entry into the role of the eastern borderland of the European Union, the numerous links of our Alma Mater with Polish diaspora and Poles abroad, and the Catholic, by definition the supranational character of the university, define the basic conditions of The John Paul II Catholic University of Lublin in the international arena.

Awareness of development trends in the higher education and science sector, as well as a critical view of the situation of the University in terms of its scientific activity and education, allows to identify key factors that determine its level of internationalisation:

- 1) The quality of research will increasingly influence the status of the University. One of the most important criteria for assessing the quality of its research is its presence and recognition in international circulation, expressed in the form of citability of its studies, publishing in cooperation with employees of other, especially foreign, research centres and the creation of permanent international research teams and research centres.
- 2) For the University to be recognised in the international environment, it is necessary to be even more open to foreign students, by creating and promoting the offer and conditions of education, so that the Catholic University of Lublin is willingly chosen both by foreign candidates and by foreign students who are taking part in studies in the form of international exchange.
- 3) The internationalisation of higher education institutions - both in the fields of research, education and the multiculturalism of the academic environment - is an important element of national and international rankings of higher education institutions, which are an inherent carrier of the prestige and recognition of an academic centre.
- 4) To build an international university, it is necessary to open up the University to cooperate with the international social and economic environment, including its graduates.

**PART I**  
**VISION AND MISSION OF THE CATHOLIC UNIVERSITY OF LUBLIN**  
**IN THE ASPECT OF ITS INTERNATIONALISATION**

The John Paul II Catholic University of Lublin is an international university. The Catholicity of the Church, as well as the universal character of science, are visible in its activities.

**1. THE VISION OF THE CATHOLIC UNIVERSITY OF LUBLIN**  
**in the aspect of its internationalisation is expressed through:**

- conducting scientific research in cooperation with foreign research centres at the highest level of expertise;
- publishing research results in renowned foreign journals and scientific publications;
- cooperating with foreign universities to create courses of study and other forms of education;
- educating students from Poland on studies conducted in English and Polish;
- educating foreign students on studies conducted in English and Polish;
- promoting international exchanges of academic staff;
- supporting international student exchange;
- supporting university teachers, students and administrative staff in improving their foreign language skills;
- improving the intercultural competences of the participants of Universitas, to enable them to carry out research, training and administrative work in an international environment.

**2. THE CATHOLIC UNIVERSITY OF LUBLIN fulfils its MISSION**  
**in the aspect of its internationalisation through:**

- presenting the Church as a community of truth and freedom, permeating social and especially academic life;
- creation of a multicultural academic environment, including academic ministry care and other forms of integration, education and formation activities;
- participating in international scientific life;
- establishing permanent cooperation with foreign research centres and academic institutions;
- openness to admitting foreign students, including people with disabilities, combined with the creation of a culture of friendship, acceptance and integration;
- promoting the intellectual heritage and values on which the University is based around the world;
- building relations with Catholic and Polish communities;
- internationalisation of the scientific and cultural heritage of the Catholic University of Lublin.

**PART II**  
**RESEARCH, EDUCATION AND ORGANISATION OF THE CATHOLIC UNIVERSITY OF LUBLIN**  
**IN THE ASPECT OF ITS INTERNATIONALISATION**

Internationalisation is realised in all aspects of the activities of the Catholic University of Lublin: in terms of research, education and organisation. The John Paul II Catholic University of Lublin, embedding internationalisation in the vision of its development, sees it as an important element of its basic mission, which is to serve God and Homeland and to serve the truth, freedom and life.

**3. Internationalisation in the field of research**

Strategic goal no. 1 [BU\_S1]

**Increasing international recognition of scientific research conducted at  
the Catholic University of Lublin**

Operational goals

- Increasing the number of scientific publications of the Catholic University of Lublin employees and doctoral students in renowned international journals and publications, especially in English [BU\_C1];
- Increasing the number of citations of the employees and doctoral students of the Catholic University of Lublin in recognised international databases [BU\_C2];
- Ensuring operation of its scientific journals based on international standards specific to each scientific discipline [BU\_C3];
- Ensuring the possibility of cooperation between the Publishing House of the Catholic University of Lublin and prestigious foreign publishers to implement joint publishing projects [BU\_C4];
- Increasing revenues coming from the commercialisation of research and the number of patents and protection rights developed in the international context [BU\_C5].

Strategic goal no. 2 [BU\_S2]

**Increasing international research cooperation with the participation of  
the Catholic University of Lublin**

Operational goals

- Increasing the number of international consortia and research teams with the participation of the Catholic University of Lublin, in particular, in the field of interdisciplinary research [BU\_C6];
- Increasing the number of international research projects involving the personnel of the Catholic University of Lublin as a leader or member of a consortium or research team [BU\_C7];
- Supporting the mobility of academics and doctoral students to establish international scientific cooperation and present the results of scientific research [BU\_C8];
- Employing recognised foreign researchers in research positions at the University and stimulating the growth of the number of researchers from foreign research centres in scientific conferences organised at the Catholic University of Lublin [BU\_C9].

#### **4. Internationalisation in the field of education**

Strategic goal no. 1 [KU SI]

##### **Improving the educational offer favouring the internationalisation of the University**

Operational goals

- Increasing the number of fields of study and other forms of education conducted in English, especially for foreign candidates [KU\_C1];
- Preparation of fields of study and other forms of education in cooperation with foreign universities [KU\_C2];
- Increase in the number of foreign students, including those receiving scholarships granted by the National Agency for Academic Exchange, undertaking studies and other forms of education with care for a high quality of education [KU\_C3];
- Increasing the number of doctoral students understood analogously [KUC4];
- Constant analysis of market needs for the development of the offer of studies in English [KU\_C5];
- Detailed analysis of the competitiveness of the above offer on the education market [KU\_C6];
- Making the educational offer more attractive by introducing classes in English into study programmes in Polish [KU C7];
- Increasing labour mobility in the framework of international exchange programmes [KU\_C8];
- Increasing the number of visiting professors [KU\_C9];
- Improvement of the system of support for foreign students in learning the Polish language [KU\_C10].

Strategic goal no. 2 [KU S2]

##### **Increasing the attractiveness and international promotion of education at the Catholic University of Lublin**

Operational goals

- Obtaining accreditation and international certificates for the fields of the study conducted at the Catholic University of Lublin [KU\_C1];
- International promotion of the University, including fields of the study conducted in English [KU C12];
- Building a comprehensive marketing policy for the educational offer of the Catholic University of Lublin [KU\_C13];
- Developing the offer of short-term thematic educational programmes addressed to foreigners [KU\_C14].

Strategic goal no. 3 [KU\_S3]

##### **Strengthening the multiculturalism of the University**

Operational goals

- The increasing mobility of students and doctoral candidates under international exchange programmes [KU\_C15];
- Cooperation with the Career Office to develop an international employment offer for our graduates [KU\_C16];
- Increasing the number of university-wide integration and ministry initiatives and events addressed to Polish and foreign students [KU\_C17];
- Increasing the number of initiatives and events promoting Polish culture among foreign students [KU\_C18];
- Stimulating an increase in the involvement of foreign employees and students in the work of the bodies of the University, student and doctoral student self-government and scientific circles and associations [KU\_C19].

## **5. The organisation of the University in the context of its internationalisation**

Strategic goal no. 1 [OU\_S1]

### **Improvement of the organisation of the University and internal procedures for better service of academic teachers and foreign students**

Operational goals

- The organisation of a coherent system of communication with academic teachers and foreign students and doctoral students in English [OU\_C1];
- Improving the system of handling all matters related to employment and residence of foreign workers [OU\_C2];
- Improving the system of support in administrative and social matters for foreign students [OU\_C3];
- Improving the system of remote education addressed mainly to foreign students and doctoral students [OU\_C4].

Strategic goal no. 2 [OU\_S2]

### **Improving the organisation and internal procedures of the University to support international research and education**

Operational goals

- Institutional raising of competences (including linguistic and intercultural) of the University personnel, with particular emphasis on people having direct contact with foreigners and academic teachers conducting classes in a foreign language [OU\_C5];
- Increasing the number and monitoring of the implementation of agreements concluded with foreign universities in the field of scientific and organisational cooperation, academic mobility, joint diplomacy and promotion [OU\_C6];
- Increasing the number of international projects financed by the European Union in particular [OU\_C7];
- Increasing the position of universities in world rankings [OU\_C8];
- Modernisation of the University in terms of infrastructure, management and services offered

[OU\_C9];

- Promoting and applying environmentally friendly solutions in all activities of universities, including those resulting from their internationalisation strategies [OU\_C10].

Strategic goal no. 3 [OUS3]

**Constant cooperation with organisations and associations to strengthen the international social patronage for the material development of the University, including its internationalisation**

Operational goals

- Creating a long-term financing mechanism for international cooperation at the University [OU\_C11];
- Development of cooperation with the Society of Friends of the Catholic University of Lublin, the Foundation for the Development of the Catholic University of Lublin and the Potulicki Foundation to coordinate material development activities of the University [OU\_C12];
- Developing the environment of private and institutional donors in Poland and abroad, with particular emphasis on graduates [OU\_C13].

**implementation and monitoring of the internationalisation strategy of the Catholic University of Lublin**

- This document is subject to approval by the Senate of The John Paul II Catholic University of Lublin.
- Supervision over the implementation of the Strategy shall be exercised by the Rector.
- The monitoring of the Internationalisation Strategy of the Catholic University of Lublin is entrusted to the University Development Strategy Monitoring Department.
- The processes of making recommendations and collecting results should make the greatest possible use of existing processes, human resources and information resources. It is recommended to report on an annual basis.
- Individual competencies of the University's organisational units responsible for the implementation of the Internationalisation Strategy of the Catholic University of Lublin are defined in the Organisational Rules and Regulations of the Catholic University of Lublin.

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